



44th Board Meeting of the Green Climate Fund

March 25-28, 2026, Songdo, Incheon, Republic of Korea

GCF Observer Network of Civil Society, Indigenous Peoples, and Local Communities

Intervention on

Co-chairs' Proposal on a Board Training Programme

Access the document: <https://www.greenclimate.fund/document/gcf-b44-04>

We appreciate the Co-Chairs' proposal for a Board training programme and welcome the opportunity for the Board, especially newer members, to strengthen their understanding of the GCF's history, unique role in climate finance architecture, and existing suite of policies.

On strategic, operational, and thematic deep dives, Active Observers should be invited. We are invited to informal strategic planning meetings as well as replenishment meetings, so our presence here seems in alignment with engagement on those topics.

In that section, we do not think the GCF's policy suite should be an optional topic, but a mandated one - we often find the newer Board members are unfamiliar with policies adopted prior to their tenure, yet the Board has an obligation to govern the Fund and cannot do so without a greater appreciation of how it should work and does work.

Correspondingly, comparing and listing existing policies, such as Gender, Indigenous Peoples, ESS, with topics such as innovation and blended finance, exacerbates this problem. Policy mandates and topics of interest should remain separate. In particular, an onboarding curriculum must firmly orient members to the vision for the GCF in its role as operating entity of the UNFCCC Financial Mechanism and its corresponding role in providing public finance.

Furthermore, on deep dives regarding climate finance, it is concerning that private sector mobilization is explicitly listed while public finance is omitted. Private sector mobilization cannot be a substitute for the leading role that public finance must play in climate action, to ensure that profit does not take primacy over ensuring rights- and needs-based climate impacts. If the bullet on 'international/multilateral systems' is meant to include public finance and its particular and necessary role, that must be explicitly stated.

As we comment on some of the items presented here, we also want to offer to contribute to this effort not only an understanding of the GCF observer network of civil society, Indigenous Peoples, and local communities and how we work, but also our technical expertise. Several members of our network have been following the GCF since the transitional committee, and the tenure of many of our members, individually and institutionally, exceeds that of most Secretariat staff and Board members. So whether as part of exploring the governance architecture and our governing instrument described role at the Board, whether part of deep dives, and/or as part of peer-learning, our members bring valuable insight, including an



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understanding of the unique role of this Fund in the climate finance architecture, that can enrich and strengthen new Board members' onboarding.